

Multiyear Training and Exercise Plan

Colorado Governor's Office of Homeland Security

2010 – 2012

“Preparing Colorado’s communities to be capable of preventing attacks and protecting against, responding to, and recovering from all hazards.”

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The U.S. Department of Homeland Security (USDHS) Preparedness Directorate's Office of Grants and Training (G&T) requires that every State and Urban Area conduct a Multiyear Training and Exercise Plan Workshop (TEPW) annually. In order to meet this requirement, Colorado recently conducted its TEPW on November 17th, 2009, and has since produced the Multiyear Training and Exercise Plan (TEP) outlined in this report.

The Colorado Multiyear TEP is the roadmap for the State of Colorado to accomplish the priorities described in the Colorado Homeland Security Strategy. The State of Colorado has pursued a coordinated homeland security strategy that combines enhanced planning, new equipment purchases, innovative training, and realistic exercises to strengthen Colorado's emergency preparedness and response capabilities. Training and exercises play a crucial role in this strategy by providing Colorado with a means of attaining, practicing, validating, and improving new and existing capabilities. This plan will be updated on an annual basis after the State Improvement Planning Workshop and State Training and Exercise Plan Workshop.

The State's training and exercise programs are coordinated and administered through the Colorado Governor's Office of Homeland Security, in coordination with other state agency emergency preparedness and homeland security programs. The training and exercise activities designated in the schedule will be directly linked to the Homeland Security Grant Program (HSGP) funds. **(Any HSGP funds requested for training and exercise activities must align with the priorities identified in this document and must be indicated on the multiyear schedule.)**

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PURPOSE

The purpose of the Multiyear Training and Exercise Plan (TEP) is to provide a follow-on companion document to the Colorado Homeland Security Strategy and the priorities set by the State Improvement Planning Workshop. It is a living document that will be updated and refined annually. The Multiyear TEP provides a roadmap for Colorado to follow in accomplishing the priorities described in the Homeland Security Strategy through effective trainings and exercises. In addition to supporting the national priorities, the Colorado State Homeland Security Strategy outlines the following state priorities regarding training and exercise:

- *Improve training systems to ensure standards for all capabilities are met in a timely and coordinated manner;*
- *Improve exercise planning, scheduling, execution, and evaluation activities.*

Each priority target capability set by the State corresponds to a National Priority, and, where applicable, an Improvement Plan (IP) action from the previous year's After Action Review. Additionally, national planning scenarios were also prioritized after the State Improvement Planning Workshop. The State priority planning scenarios are: Pandemic Influenza and Improvised Explosive Device (IED). In addition, the nine all-hazards regions were asked to prioritize a list of four planning scenarios in order to focus their capabilities-based planning, training and exercise efforts.

Included in the Multiyear TEP is the training and exercise schedule, which provides graphic illustration of the proposed training and exercise activities scheduled for the years 2010-2012. It is representative of the natural progression of training and exercises that should take place in accordance with the building-block approach. These activities will help our state close the gaps in our capabilities and make Colorado a safer place. Lastly, this schedule should be used to deconflict schedules and share resources among regions and agencies. This year, in addition to the multiyear schedule, a draft schedule of events for a statewide exercise in 2013 has been included. This topic was discussed at the State TEPW; this schedule will be reviewed and refined in the coming months and deconflicted with other activities scheduled on the multiyear schedule.

A key part of the State Training and Exercise Plan Workshop is to deconflict and coordinate our training and exercise activities. At this time it is not possible to do so, as very few regions or agencies have multi-year calendars of their own. Going forward, any all-hazards region receiving training or exercise funds through the HSGP will be required to conduct one TEPW per calendar year. All regions should have their TEPW conducted prior to next year's State TEPW so that calendar deconfliction and coordination may occur. State agencies are also encouraged to do the same.

PROGRAM PRIORITIES

NATIONAL PRIORITIES

The eight national priorities guide the nation's preparedness efforts to meet the most urgent needs. Colorado has drafted its strategy, goals, and objectives in order to meet these priorities. In addition to the national priorities, the State of Colorado has adopted three additional priorities:

- *Ensure the sustainability of Homeland Security programs by gaining state elected officials' support;*
- *Improve training systems to ensure standards for all capabilities are met in a timely and coordinated manner;*
- *Improve exercise planning, scheduling, execution, and evaluation activities.*

In the fall of 2008, the State Training and Exercise Program Manager was hired in the Governor's Office of Homeland Security in order to address the latter two state priorities. This position is responsible for providing technical assistance to the nine (sub-state) all-hazards emergency management regions for training, exercises (including HSEEP), and program management. Additionally, this Program Manager is responsible for conducting the State Training and Exercise Plan Workshop as well as drafting and updating the State Multi-Year Training and Exercise Plan.

What follows is a brief explanation of capabilities-based planning efforts currently occurring in the State of Colorado which address the eight national priorities (*State Preparedness Report, Version 12/15/08*):

Expand Regional Collaboration

Intra-state regional collaboration has been a focus in Colorado since 2003. The nine All-Hazards Regions were created by the Governor in 2003 to bring together Colorado first responders, emergency management, public health, agriculture, and local leaders to collaborate in the prevention, protection, response and recovery from domestic incidents—both manmade and natural. This collaborative all-hazards model enables the state and local agencies to work together to provide integrated and cooperative emergency services to the citizens of Colorado. Collaboration among the regions provides a cost effective way to build capabilities within the state by strategically locating shared regional resources, as well as conducting regional training and exercises.

Implement NIMS and the National Response Framework

The NIMSCAST tool has been adopted and implemented as a means to monitor NIMS compliance. The State of Colorado is at 100% NIMS compliance for all required activities and affirmative

responses to the associated performance measurement metrics. A Statewide NIMS Committee that oversees overall NIMS implementation requirements and activities has begun efforts to collaborate with regional FEMA states. The use of the Incident Command System (ICS) has increased at the state level and is being incorporated in every exercise and response effort at the local level.

Implement the National Infrastructure Protection Plan

The NIPP is a multi-faceted approach created by presidential directive to assist states in protecting critical infrastructure and key resources. The Rubicon team is the critical infrastructure protection team that serves as the State's primary point of contact for implementation of the NIPP. The Rubicon team just completed the inaugural training of the CAPTAP/ACAMS product from DHS. This product allows a standardized, DHS supported portal to gather critical first responder information and prioritize Colorado's assets. The Rubicon team continues to provide "All hazards" risk assessments for the state's critical infrastructure.

Strengthen Information Sharing and Collaboration Capabilities

The Colorado Information Analysis Center (CIAC) was designed as the state's fusion center to create cross-jurisdictional partnerships between local, state and federal agencies, including private sector participants. It provides one central point for the collection, analysis and timely dissemination of all-hazards information for the protection of citizens and critical infrastructure. The CIAC also acts as an early warning system for actual or suspected terrorist acts, natural disasters and criminal activities and helps to facilitate comprehensive protection strategies and unified response tactics. In July, 2007, the CIAC launched a Terrorism Liaison Officer (TLO) Program for law enforcement and first responder agencies through the state to strengthen information sharing and to enhance multi-jurisdictional partnerships.

Strengthen Interoperable and Operable Communications Capabilities

Capability levels for communications have ranged from 2.31 to 2.64 on the Woodbury Scale, meaning between initial efforts to moderate progress has been made on this capability. Colorado has made significant progress using Homeland Security and other grant funding sources to strengthen this capability. The state communications capability operates on a "system of systems." The Statewide Digital Trunked Radio System (DTRS) provides interoperability coverage to over 700 multi-disciplinary agencies and approximately 32,000 users, representing state, federal, Tribal and local government agencies.

Strengthen CBRNE Detection, Response, and Decontamination Capabilities

Capability levels for this priority have increased each year during statewide self-assessments. Moderate progress towards achieving desired capability levels were assessed for the

WMD/Hazardous Materials Response and Decontamination, and Explosive Device Response Operations capabilities, while initial efforts have begun for the CBRNE Detection capability. There are personnel within the state who have received weapons of mass destruction (WMD) awareness level training. These personnel are trained to inspect buildings and special events for building or fire code compliance, as well as personnel assigned to commercial vehicle safety compliance activities.

Strengthen Medical Surge and Mass Prophylaxis Capabilities

Statewide capability self-assessment scores over the past three years have measured these capabilities at between initial efforts and moderate progress in achieving desired capability levels. In 2007, Colorado received a 90% score on its technical assistance review of its Strategic National Stockpile (SNS), ranking its program in the top 20-25% of all States and territories participating in the DSNS. Exercises in the Denver metro area have been conducted to test mass prophylaxis capabilities for responders. The Colorado Department of Public Health stood up the Colorado Public Health and Medical Volunteer System as a web-based management tool for meeting the requirements of HHS to develop an emergency system for Advance Registration of Volunteer Health Professionals. There are currently close to 700 volunteers in the database. Future resources required to strengthen these capabilities will be needed, particularly for planning, training and exercise activities, equipment such as radios and PPE for medical personnel, and medical surge and mass prophylaxis supplies.

Strengthen Planning and Citizen Preparedness Capabilities

The State's current self-assessment of its Citizen Preparedness Capability rates it at initial efforts and resources underway to achieve the output. There are regional Citizen Corps Councils throughout the state. All five component programs of Citizen Corps are currently active, with future emphasis being placed on enhancing that capacity. The READYColorado program promotes disaster preparedness throughout the state. In terms of its Planning Capability, the state's self-assessment indicates moderate progress towards achieving its desired level of capability. Future resources required to strengthen these capabilities will be needed, particularly for staffing maintenance (planners, Citizen Corps and READYColorado), training for volunteers, training and exercises for plans, and maintenance of current programs (READYColorado and ROSS).

PRIORITY TARGET CAPABILITIES

In October 2009, the Governor's Office of Homeland Security held the State Improvement Planning Workshop. This workshop included appropriate federal, state, tribal, regional (sub-state), and local stakeholders involved in assisting Colorado in addressing the State Homeland Security Strategy. Included in these stakeholders were State Goal Leaders which represent one of 38

capability objectives within the 5 goal areas in the Strategy. (See the Colorado State Homeland Security Strategy, p. 13-22.) It was determined that Colorado would maintain the priority list of 15 target capabilities established for the 2008 Improvement Planning Workshop and associated homeland security grant cycle.

These priority target capabilities provide an area of focus for capabilities-based planning, training and exercise activities. These capability areas will be reviewed on an annual basis at the State Improvement Planning Workshop in conjunction with regional capability assessments, threat & risk assessments, the homeland security grant program and past after-action reports & improvement plans for both exercises and real-world events. As the priority target capabilities for the 2009 and 2010 Colorado Homeland Security Grant Programs, applications must be associated with these capabilities to be eligible for funding. (See grant guidance for specific detail regarding funding eligibility.)

The priority 15 target capabilities are:

- Planning
- Communications
- Community Preparedness & Participation
- Intelligence and Information Sharing and Dissemination
- Responder Safety & Health
- Critical Infrastructure Protection
- Counter-Terror Investigations and Law Enforcement
- CBRNE Detection
- Explosive Device Response Operations
- WMD/HazMat Response and Decontamination
- Citizen Evacuation and Shelter-in-Place
- Emergency Public Information & Warning
- Medical Surge
- Mass Prophylaxis
- Mass Care

The following information outlines the training and exercise activities that support each of the priority 15 target capabilities. Each capability is followed by the specific measures associated with the skill set, the state agency goal leader, corresponding national priority, references to previous improvement plans and additional training/exercise activities that support the capability.

PLANNING (GOAL 5, OBJECTIVE 5.3)

1. Plans incorporate an accurate threat analysis and risk assessment and ensure that capabilities required to prevent, protect against, respond to, and recover from all-hazards events are available when and where they are needed.

2. Plans are vertically and horizontally integrated with appropriate departments, agencies, and jurisdictions.
3. Where appropriate, emergency plans incorporate a mechanism for requesting state and federal assistance and include a clearly delineated process for seeking and requesting assistance from the appropriate agency(ies).

Goal Leader: Governor's Office of Homeland Security

Corresponding National Priority: Strengthen Planning and Citizen Preparedness Capabilities

IP Reference:

- La Junta High School Shooter Exercise, March 2007
- Adams State College Full-Scale Active Shooter/Terrorist Exercise, January 2007
- City of Alamosa Salmonella Outbreak, March-April 2008
- Weld County Tornados, May 2008
- Platte Canyon High School Shooting (Emergency Management AAR), September 2007
- South Park Drift (Winter Blizzards), May 2008
- MMRS Hospital Response to MCI, December 2008
- Alamosa County Tabletop Flood Exercise for Policy Group, June 2009
- Operation Hot Tamale FSE, July 2009
- Douglas County Wildland Interface Drill, June 2009
- Operation Snowfall, April 2009
- Operation Fowl Weather, January 2009
- Costilla County Tabletop Flood Exercise for Policy Group, October 2009

Training Courses and Exercises that Support this Priority:

- Legal Issues in Emergency Management Seminar (Statewide)
- Seminars & Workshop directly related to the drafting of planning documents such as Emergency Operations Plans Workshops and Medical Surge Seminars
- Multi-hazard Planning for Schools
- Governor's Conference on Emergency Management
- Western Slope All-hazards Conference
- State Improvement Planning Workshop
- State Training & Exercise Plan Workshop
- Homeland Security Exercise and Evaluation Program Training Course
- Shared Strategies in Homeland Security (Denver UASI Conference)
- Emergency Planning for Schools Training Course
- State EOC Exercises

COMMUNICATIONS (GOAL 5, OBJECTIVE 5.1)

1. A continuous flow of critical information is maintained as needed among multijurisdictional and multi-disciplinary emergency responders, command posts, agencies, and governmental officials for the duration of the emergency response operation in compliance with the NIMS.
2. Jurisdictions have a continuity of operations plan for public safety communications including the consideration of critical components, networks, support systems, personnel, and an appropriate level of redundant communications systems in the event of an emergency.

Goal Leader: Governor's Office of Information Technology

Corresponding National Priority: Strengthen Interoperable and Operable Communications Capabilities

IP Reference:

- Adams State College Full-Scale Active Shooter/Terrorist Exercise, January 2007
- San Luis Valley DTR Functional Communications Exercises, 2007-2008
- Platte Canyon High School Shooting (Emergency Management AAR), September 2007
- Fairplay Blast Full Scale Exercise, October 2008
- Operation Hot Tamale IV, May 2008
- Operation Mobile Command, April 2008
- Colorado Vigilant Front Range, May 2009
- Douglas County Wildland Interface Drill, June 2009

Training Courses and Exercises that Support this Priority:

- Communications Drills
- Local Public Health Agency Blast Fax Drills
- COML Workshop
- EOC Communications Exercises
- IECGP supported training and exercise programs
- 800 MHz Radio Training

COMMUNITY PREPAREDNESS & PARTICIPATION (GOAL 5, OBJECTIVE 5.2)

1. There is a structure and a process for ongoing collaboration between government and nongovernmental organizations at all levels.

2. Volunteers and nongovernmental resources are incorporated in plans and exercises.
3. The public is educated, trained, and aware; citizens participate in volunteer programs and provide surge capacity support.
4. Nongovernmental resources are managed effectively in disasters.
5. Evaluate progress.

Goal Leader: Governor's Office of Homeland Security

Corresponding National Priority: Strengthen Planning and Citizen Preparedness Capabilities

IP Reference:

- South Park Drift (Winter Blizzards), May 2008
- CERT Summer Games, September 2008

Training Courses and Exercises that Support this Priority:

- CERT and CERT Train-the-Trainer
- Creating Vigilant, Resilient, and Prepared Communities: The Leader's Role
- VIPs Program Training
- Volunteer & Donations Management training and exercises
- CERT Summer Games (Training & Full Scale)

INTELLIGENCE / INFORMATION SHARING AND DISSEMINATION (GOAL 5, OBJECTIVE 1.2/1.3)

1. Locally generated threat and other criminal and/or terrorism-related information is identified, gathered, entered into an appropriate data/retrieval system, and provided to appropriate analysis centers.
2. Timely, accurate, and actionable intelligence/information products are produced in support of prevention, awareness, deterrence, response, and continuity planning operations.

Goal Leader: Office of Preparedness and Security, Department of Public Safety

Corresponding National Priority: Strengthen Information Sharing and Collaboration Capabilities

IP Reference:

- Colorado Vigilant Front Range, May 2009

Training Courses and Exercises that Support this Priority:

- Terrorism Liaison Officer (TLO) Training & Exercising
- State TLO Conference

RESPONDER SAFETY & HEALTH (GOAL 3, OBJECTIVE 3.17)

1. No illness or injury occurs to any first responder, first receiver, medical facility staff member, or other skilled support personnel as a result of preventable exposure to secondary trauma, chemical/radiological release, infectious disease, or physical and emotional stress after the initial incident or during decontamination and incident follow-up.

Goal Leader: Colorado Department of Public Health & Environment

Corresponding National Priority: Strengthen CBRNE Detection, Response, and Decontamination Capabilities

IP Reference:

- Western Colorado HazMat Exercise, September 2008
- Operation Hot Tamale FSE, July 2009
- Douglas County Wildland Interface Drill, June 2009

Training Courses and Exercises that Support this Priority:

- PPE Orientation and Fit Testing
- PPE Drills
- SWAT & Active Shooter Exercise with Responder Health & Safety components

CRITICAL INFRASTRUCTURE PROTECTION (GOAL 2, OBJECTIVE 2.1)

1. Reduce the risk to, vulnerability of, and consequence of an attack on critical infrastructure/key resources through the identification of critical infrastructure and key resources.
2. Improve the documentation and standardization of risk assessments.
3. Develop prioritization of assets.
4. Select and implement protective and preventative programs and plans.

Goal Leader: Office of Preparedness & Security, Department of Public Safety

Corresponding National Priority: Implement the National Infrastructure Protection Plan

IP Reference: None

Training Courses and Exercises that Support this Priority:

- ACAMS Training
- CI/KR Assessment Course
- ACAMS Senior Leadership Workshop

COUNTER TERROR INVESTIGATIONS AND LAW ENFORCEMENT (GOAL 1, OBJECTIVE 1.4)

1. Suspects involved in criminal activities related to homeland security are successfully deterred, detected, disrupted, investigated, and apprehended.
2. All counterterrorism-related cases are aggressively prosecuted.

Goal Leader: Colorado Bureau of Investigation

Corresponding National Priority: Strengthen Information Sharing and Collaboration Capabilities

IP Reference:

- Colorado Vigilant Front Range, May 2009

Training Courses and Exercises that Support this Priority:

- None.

CBRNE DETECTION (GOAL 1, OBJECTIVE 1.1)

1. Chemical, biological, radiological, nuclear, and/or explosive (CBRNE) materials are rapidly detected and characterized at borders and ports of entry, critical locations, events, and incidents.

Goal Leader: Department of Military & Veterans Affairs

Corresponding National Priority: Strengthen CBRNE Detection, Response, and Decontamination Capabilities

IP Reference: None

Training Courses and Exercises that Support this Priority:

- MERRTT Course (CDPHE)
- USAFA/IGI CBRNE Exercise

EXPLOSIVE DEVICE RESPONSE OPERATIONS (GOAL 3, OBJECTIVE 3.7)

1. Threat assessments are conducted, the explosive and/or hazardous devices are rendered safe, and the area is cleared of hazards.
2. Measures are implemented in the following priority order: ensure public safety; safeguard the officers on the scene (including the bomb technician); collect and preserve evidence; protect and preserve public and private property; and restore public services.

Goal Leader: Colorado Department of Public Safety

Corresponding National Priority: Strengthen CBRNE Detection, Response, and Decontamination Capabilities

IP Reference:

- Fairplay Blast Full Scale Exercise, October 2008

Training Courses and Exercises that Support this Priority:

- Bomb Technician EOD course
- IED Response Workshop, Tabletop and Full Scale Exercise
- EOD Squad Typing Drill
- SEOC IED Seminar, Tabletop and Full Scale Exercise

WMD/HAZMAT (GOAL 3, OBJECTIVE 3.21)

1. Any hazardous materials release is rapidly identified and mitigated.
2. Victims exposed to the hazard are rescued, decontaminated, and treated; the impact of the release is limited; and responders and at-risk populations are effectively protected.

Goal Leader: Colorado State Patrol

Corresponding National Priority: Strengthen CBRNE Detection, Response, and Decontamination Capabilities

IP Reference:

- Western Colorado HazMat Exercise, September 2008
- Fairplay Blast Full Scale Exercise, October 2008
- MMRS Decon Exercise, April 2007

Training Courses and Exercises that Support this Priority:

- HazMat Academy
- WMD Functional Exercise
- HERT Training at Center for Domestic Preparedness
- Hospital Based Decontamination Training
- Western Slope HazMat Consortium Exercise
- HazMat Tech and Advanced HazMat Tech Training Course
- HazMat Equipment Workshop
- HazMat Awareness Course
- HazMat Drills

CITIZEN EVACUATION AND SHELTER-IN-PLACE (GOAL 3, OBJECTIVE 3.2)

1. Affected and at-risk populations (and companion animals to the extent necessary to save human lives) are safely sheltered-in-place or evacuated to safe refuge areas.

Goal Leader: Colorado Division of Emergency Management

Corresponding National Priority: Strengthen Planning and Citizen Preparedness Capabilities

IP Reference:

- Boulder Flash Flood Full-Scale Exercise, April 2009
- Alamosa County Tabletop Flood Exercise for Policy Group, June 2009
- Costilla County Tabletop Flood Exercise for Policy Group, October 2009

Training Courses and Exercises that Support this Priority:

- Citizen Evacuation Functional Exercise (CDOT)
- Evacuation Exercise (Multiple Scenarios)
- Evacuation and Re-entry Planning Training Course

EMERGENCY PUBLIC INFORMATION AND WARNING (GOAL 3, OBJECTIVE 3.5)

1. Government agencies and public and private sector entities receive and transmit coordinated, prompt, useful, and reliable information regarding threats to their health, safety, and property, through clear, consistent information-delivery systems.
2. Information is updated regularly and outlines protective measures that can be taken by individuals and their communities.

Goal Leader: Colorado Division of Emergency Management

Corresponding National Priority: Strengthen Interoperable and Operable Communications Capabilities

IP Reference:

- Adams State College Full-Scale Active Shooter/Terrorist Exercise, January 2007
- City of Alamosa Salmonella Outbreak, March-April 2008
- Platte Canyon High School Shooting (Emergency Management AAR), September 2007
- South Park Drift (Winter Blizzards), May 2008
- Colorado Vigilant Front Range, May 2009
- Boulder Flash Flood Full-Scale Exercise, April 2009
- Alamosa County Tabletop Flood Exercise for Policy Group, June 2009
- Costilla County Tabletop Flood Exercise for Policy Group, October 2009

Training Courses and Exercises that Support this Priority:

- PIO and Advanced PIO Course
- Warning Coordination Training
- PIO Warning Seminar
- Hospital PIO Course

MEDICAL SURGE (GOAL 3, OBJECTIVE 3.14)

1. Injured or ill from the event are rapidly and appropriately cared for.
2. Continuity of care is maintained for non-incident related illness or injury.

Goal Leader: Colorado Department of Public Health & Environment

Corresponding National Priority: Strengthen Medical Surge & Mass Prophylaxis Capabilities

IP Reference:

- Adams State College Full-Scale Active Shooter/Terrorist Exercise, January 2007
- CDPHE Medical Surge Seminar (Statewide), 2008 (Multiple dates)
- Colorado Vigilant Front Range, May 2009

Training Courses and Exercises that Support this Priority:

- Medical Surge Exercises (all types)
- Medical Surge Cache Exercises

- CVM Administrator Training and Drill
- Medical Surge Communications Drill
- EMSystems Training
- Healthcare Leadership Training

MASS PROPHYLAXIS (GOAL 3, OBJECTIVE 3.12)

1. Appropriate drug prophylaxis and vaccination strategies are implemented in a timely manner upon the onset of an event to prevent the development of disease in exposed individuals.
2. Public information strategies include recommendations on specific actions individuals can take to protect their family, friends, and themselves.

Goal Leader: Colorado Department of Public Health & Environment

Corresponding National Priority: Strengthen Medical Surge & Mass Prophylaxis Capabilities

IP Reference:

- Operation Hot Tamale IV, May 2008
- POD Squad (Statewide), November 2007
- Operation Hot Tamale FSE, July 2009

Training Courses and Exercises that Support this Priority:

- Mass Prophylaxis Drills, Functional and Full Scale Exercises
- SNS Counter Measures Exercise
- PIPP Training at the Center for Domestic Preparedness
- PanFlu Based Exercises

MASS CARE (GOAL 3, OBJECTIVE 3.11)

1. Mass care services, including sheltering, feeding, and bulk distribution, are rapidly provided for the population and companion animals within the affected area.

Goal Leader: Colorado Department of Human Services

Corresponding National Priority: Strengthen Planning and Citizen Preparedness Capabilities

IP Reference:

- Boulder Flash Flood Full-Scale Exercise, April 2009

Training Courses and Exercises that Support this Priority:

- Alternate Care Facility Activation Tabletop
- Special Needs Planning
- Mass Care Training (G-108)
- Community Mass Care Management
- Disaster Sheltering for Animals

PLANNING SCENARIO PRIORITIES

The U.S. Department of Homeland Security has developed 15 national planning scenarios for use in national, federal, state, tribal, and local homeland security preparedness activities. These scenarios are designed to be the foundational structure for the development of national preparedness standards from which homeland security capabilities can be measured. The only scenario which would not directly impact Colorado is the threat of a major hurricane. Under the Emergency Management Assistance Compact (EMAC) however, Colorado capabilities might be deployed in support of hurricane operations in another state or could be affected by evacuation and re-location efforts. It was determined after the State Improvement Planning Workshop that Colorado would select two priority planning scenarios for the 2010 Colorado Homeland Security Program. They are: **Pandemic Influenza and Improvised Explosive Device**. In addition, each all-hazards region was asked to prioritize 4 planning scenarios (national or state) based on the threats and risks unique to their area of the state. This list should be used to prioritize capabilities-based planning, training and exercise activities in their region. Additionally, this scenario prioritization *may* be included in the homeland security grant program project eligibility guidelines.

- | | |
|-------------------------------|-----------------------------------|
| 1. Improvised nuclear device | 9. Major earthquake |
| 2. Aerosol anthrax | 10. Major hurricane |
| 3. Pandemic influenza | 11. Radiological dispersal device |
| 4. Plague | 12. Improvised explosive device |
| 5. Blister agent | 13. Food contamination |
| 6. Toxic industrial chemicals | 14. Foreign animal disease |
| 7. Nerve agent | 15. Cyber attack |
| 8. Chlorine tank explosion | |

In November 2007, a group of statewide stakeholders identified an additional set of scenarios that should be considered in developing state preparedness standards. These threats are considered in addition to those identified in the national planning scenarios and are unique to Colorado.

- Major wild-land fire
- Major snow storm/blizzard
- Major flood
- Large scale civil disobedience

- Coordinated and simultaneous terrorist attacks on multiple targets
- Major tornado
- Attacks on public institutions

METHODOLOGY AND EVENT TRACKING

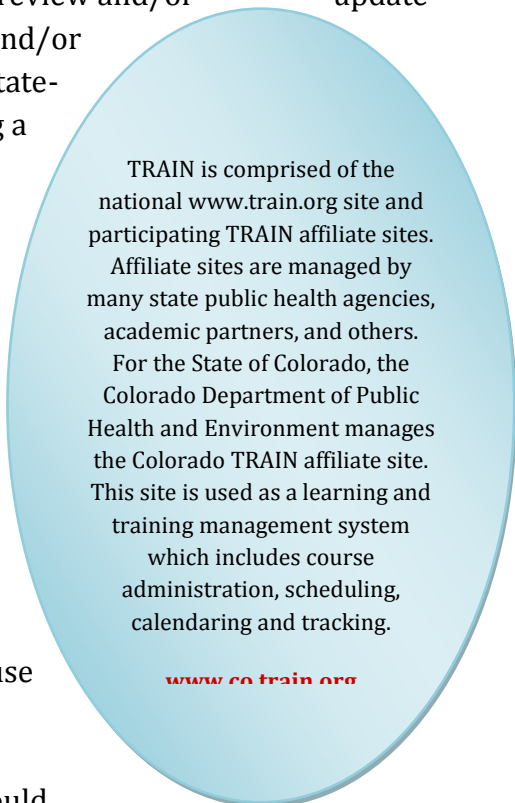
The Governor's Office of Homeland Security requires that all local, regional, tribal and state exercises funded through the State Homeland Security Grant Program be designed, conducted and evaluated in accordance with the Homeland Security Exercise and Evaluation Program (HSEEP). HSEEP is the national standard for exercise implementation and evaluation, and as such, the State of Colorado has adopted HSEEP as the state standard.

Exercises should be designed so that each one increases in complexity and scope from the previous. Additionally, trainings and exercise should use a cyclical approach. Once a plan, policy or procedure has been developed, training is provided, the plan is exercised, and the corrective actions and lessons learned are documented. The plan, policy or procedure is then updated based upon gaps identified in the exercise. Then the cycle begins again. Using the building block approach ensures a successful progression in exercise complexity and allows for the appropriate training and preparation to occur prior to participation in exercises.

A state-wide exercise After Action Review will take place each year prior to the annual State Improvement Planning Workshop. This review will compile the capabilities tested, scenarios used, lessons learned, recommendations and improvement plans from the previous year's exercise and real world after action reports. This information will be used to not only review and/or update the State Priorities, it will also be used at the State TEPW to review and/or update the State Training and Exercise Schedule. In addition to the state-wide exercise After Action Review, each region should be conducting a review of their own prior to the regional TEPW. The information gathered should allow them the opportunity to review and/or update their own training and exercise priorities and schedules.

CO.TRAIN

For many years, agencies across the state have been using different and disparate training management systems to implement, deliver and track training and exercise programs. In an effort to facilitate statewide collaboration, the Emergency Preparedness and Response Division of CDPHE and GOHS have decided to take the existing CO.TRAIN program and change the functionality of current features within the program that will make use of the program more efficient and widespread across the State. Currently CO.TRAIN is utilized by state and local public health, environmental health and the medical communities. The changes would provide functionality for other training and exercise programs to use CO.TRAIN including those from



TRAIN is comprised of the national www.train.org site and participating TRAIN affiliate sites. Affiliate sites are managed by many state public health agencies, academic partners, and others. For the State of Colorado, the Colorado Department of Public Health and Environment manages the Colorado TRAIN affiliate site. This site is used as a learning and training management system which includes course administration, scheduling, calendaring and tracking.

www.co.train.org

other disciplines; such as, homeland security, emergency management, and law enforcement. Implementation of the “new” system is expected early in 2010. By spring of 2010, the majority of state agencies and regional homeland security and emergency preparedness programs will be utilizing CO.TRAIN.



The State Training & Exercise Program would like to propose a statewide exercise for March 2013. The date was chosen so as to not conflict with any agency or region that has multi-year training and exercise calendars through 2012. The current state planning scenarios are pandemic influenza and improved explosive device (IED); due to the extensive real world incidents revolving around pandemic influenza, it was decided that the statewide exercise should utilize the IED planning scenario. It has been proposed that the state request planning support for the exercise through the Regional Exercise Support Program and utilize training and exercise funds through the homeland security grant program.

During the State TEPW a draft timeline of activities, utilizing the building block approach, was provided to participants. These activities and any others that may be scheduled should be coordinated with local priorities and activities and widespread participation from the all-hazards regions and state agencies is expected. Each of the tables at the TEPW was asked to complete the statewide exercise worksheet. This document was a planning tool to determine whether the state will be prepared to participate in such an exercise. Participants were asked to determine plans, recourses, training and exercise needs for the statewide exercise. The information in these worksheets will be compiled and sent out statewide for additional feedback. After discussions with the applicable goal leaders and program managers within GOHS, more information will be passed along regarding the conduct of a statewide exercise. Many factors will be taken into account prior to making the final decision regarding the exercise such as, real world events, timeline, grant funds, etc. The draft timeline of activities may be found at the end of this document.

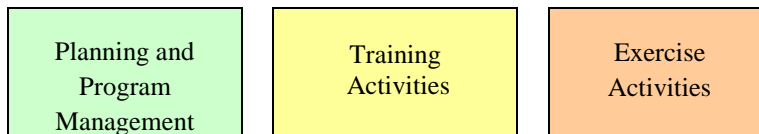
MULTIYEAR TRAINING AND EXERCISE SCHEDULE

The following is the State Multi-Year Training and Exercise Schedule. The purpose of this schedule is to provide program managers/leads with a graphic illustration of the training and exercise activities occurring from 2009-2011. This schedule should be used to deconflict schedules across jurisdictions/regions/agencies, as well as coordinate activities to ensure non-duplicative efforts and resource sharing.

Training and exercise activities listed on this schedule are regional, multi-regional, state and federal level only. For local training and exercise activities, please refer to the appropriate Regional Multi-year Training and Exercise schedules.

*Please note that some of the training and exercise activities are tentative to allow flexibility for scheduling.

Calendar Key



REGION	COLORADO MULTIYEAR TRAINING AND EXERCISE SCHEDULE: 2010 (YEAR 1)											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
NORTH CENTRAL/ UASI	ICS 300	Jefferson County SWAT Drill (IED)	Damage Assessment Workshop 9-12	All-Hazards IMT Ops/Plans Section Chief ICS-430/440 (Tornado)	All Hazards IMT Incident Commander ICS-310 (Tornado)	IMT Classes (Specific Positions Only) - Tornado	Recovery Class	Donation Management	IMT Classes (Specific Positions Only) - Tornado	PIO	OSC	ICS 400
			ICS 400	Advanced Hazmat Courses (IED)						Search & Rescue Drill (Jail Demo Site) - Tornado	ESF 8/EOC Workshop/ TTX with Follow-up Drill (PAN FLU)	
			Wild Land Fire Animal Sheltering Tabletop (FIRE)	Douglas County Interface Drill (FIRE)	ICS 300	Task Force Drills (Multiple Locations) - IED	Basic Animal Rescue Training – Small Animal Life Support (MN-003 RESP) - FIRE	IMT Classes (Specific Positions Only) - Tornado				
					Task Force – Seminar and/or Planning Workshop (IED)			Senior Officials Workshop for All-Hazards MGT 312		Exercise Design	Tactical Medic Course (IED)	
			Jefferson County Interface Drill (FIRE)	WMD Regional Task Force MGT 316 (IED)	All-Haz Human factors in EM L180	Shared Strategies for Homeland Security Conference	Douglas County LEPC FSE (IED)					
			Task Force – Seminar and/or Planning Workshop (IED)	Jefferson County Interface Drill (FIRE)	ICS 400		Wild Land Fire Animal Drill (FIRE)					
NORTH EAST	Damage Assessment Workshop 9-1		PIO	HazMat Equipment Workshop		Recovery Class	Recovery Class	HSEEP	MGT 341			
	HSEEP		MGT 315									
NORTH WEST							Resource Unit Leader	JIC/JIS				

REGION	COLORADO MULTIYEAR TRAINING AND EXERCISE SCHEDULE: 2010 (YEAR 1)											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
SOUTH CENTRAL	HSEEP			HC Standard Training			IS-547, E-550 Continuity of Operations			G-362 Emergency Planning for Schools	Resource Management	Mass Care G-108
	800 MHz Training			EMSystems Training			ICS Position Specific safety officer, logistics, operations and finance					
	HazMat Awareness (Chaffee)	NOAA's Ark Regional TTX		ICS-402	ICS-400	CERT	Evac and Re-Entry G-358	ICS-300	EOC to EOC Communication and TTX	Operation Opinicus Vista, Schriever AFB	Shelter in Place School (Teller)	EOC to EOC Communication and TTX
	Logistical Resource Management	Basic Animal Emergency Services	G-197 Emergency Planning for SNPs	ICS/EOC	Recovery E-211	Safety Officer	Active Shooter FSE	ICS-400	Disaster Sheltering for Aniamals	CERT TtT		
	Special Needs	Who's in charge, G-351	ICS-300	Warning Coordination G-272			F-612: DHS-063 Command/ Control Wildland/Urban Interface	IEMC	Pan Flu	Emergency Planning and Special Needs Populations	USAFA/IGI MARE	ICS-300
		Community Mass Care Management G-108				EM Ops Course G-110 (Park)						
	NOAA's Ark EOC Activation TTX (Lake)	Adv PIO	G-108 Community Mass Care Management	Evac and Re-Entry G-358	Hazard Vulnerability Assessment	ICS-300	Swiftwater Rescue Tech	ICP/EOC Interface	ESF Drills (Teller)	ICS-400		
		Operation Opinicus Vista, Schriever AFB								FSE Decon (Chaffee)	Operation Opinicus Vista, Schriever AFB	
		ICS-400	Who's in charge, G-351	USAFA/IGI CBRNE	Warning Coordination G-272	ICS-400	IEMC	PAFB Natural Disaster	CoSpgs Wildand Fire FSE	Regional TTX		
		SCR TTX Dispatch TTX										
			PAFB Radiation	IS-120 Orientation to Comm Disaster Ex.	Rampart Dam Orientation	G-191: DHS-035-RESP ICS/EOC Interface	DHS-062-RESP Intro to Wildland/Urban Interface for the Structural Officer					
		USAFA/IGI NDRE – Blizzard FSE		G-362 Emergency	G-108 Community							

REGION	COLORADO MULTIYEAR TRAINING AND EXERCISE SCHEDULE: 2010 (YEAR 1)											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
		Logistics and Operations TTX (Park)		Planning for Schools	Mass Care Management							
				How to Request Military Support to Civil Authorities	PAFB Deployment "Base X"	EOC to EOC Communication and TTX						
				DHS-109-RESP Safety Officer	Operation Opinicus Vista, Schriever AFB	EPC OEM-MCL with rural schoolsa FE (MMRS)						
				NOAA's Ark Regional FE	Medical Surge Exercise	Operation Opinicus Vista, Schriever AFB						
				Campus Active Shooter FE	Communications TTX (ARES) (Park)	NOAA's Ark FSE Shelter in Place School Class TTX (Teller)						
SOUTH				PIO								
				Multi-Haz For Schools								
SOUTH EAST	School Based Training	CERT	Terrorism Awareness & Response Preparation	Fire Evacuation Exercise	Type I, II, III SWAT Ops Courses (ID-001,002,003-RESP)	SWAT Team Equipment Training	ICS 100		SWAT Team Exercise	ICS 400		
		ICS 100										
		School Based Exercise	ICS 300									
		Evacuation (Nursing Home) Drill	CERT	ICS 200	ICS 400						ICS 300	ICS 200
SOUTH WEST							Recovery Class					
							ESF					

REGION	COLORADO MULTIYEAR TRAINING AND EXERCISE SCHEDULE: 2010 (YEAR 1)											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
WEST		HSEEP				Adult Methodology G263			Situation Unit Leader	Situation Unit Leader		
SAN LUIS VALLEY			Flood Fight	Mass Fat.			ICS 400			Evac. & Re-Entry		
	Policy Group Flood TTX (Rio Grande)				Policy Group Flood TTX (Conejos)							
GOHS	HSEEP (NE)	HSEEP (W)		National Training & Exercise Conference					Comm. Prep Month		State TEPW	
	Regional Training & Exercise Plan Workshops (Statewide)											
CDPS		ACAMS	TLO Class & Training	ACAMS	TLO Quarterly Update		TLO Conference (3 rd Annual)	ACAMS	TLO Class & Training	ACAMS	TLO Quarterly Training	
		TLO Quarterly Update										
CDEM/SEOC	Flood Response Workshop	Flood Response F.E.	Anniston CSEPP Exercise, Anniston, AL	Training & Exercise Conference	Pueblo CSEPP Exercise, Pueblo, CO	CSEPP National Workshop, KY	Wild Fire Workshop	Wild Fire F.E.	CEPC/LEPC Conference	IEMC NRF Exercise (EMI Team) Tornado Scenario	Foreign Animal Disease Workshop	Foreign Animal Disease TTX
	ICS/EOC Interface; CWFIMA	CO DEM Governor's Conference	Tornado Response Workshop /Alt. EOC	Tornado Response F.E. / Alt. EOC	Umatilla CSEPP Exercise, Umatilla, WA	Blue Grass CSEPP Exercise, Lexington, KY	PIO		ICS Forms	Blue Grass CSEPP Exercise, Lexington, KY		
	Evacuation & Recovery	CSEPP Pinebluff, AR	G-263/5	NLE 2010 Workshop	NLE 2010 IND Exercise	FEMA Reg-VIII Utah Earthquake TTX	ICS/EOC	ICS 300	IEMC NRF TTX	NRF Exercise		
	RNA; CWFIMA	EOC	ICS 300	CTG3	UT Earthquake Workshop	ICS 400						

REGION	COLORADO MULTIYEAR TRAINING AND EXERCISE SCHEDULE: 2010 (YEAR 1)											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
CDPHE	Each region to conduct drills for at least 3 gaps identified during 08-09 Medical Surge Tabletop			Medical Surge Functional Exercises – Regional			Medical Surge Functional Exercise AAR(s) posted on COHAN – implement IP recommendations throughout this year					
FEDERAL			FEMA Regional 8	National Training & Exercise Conference		FEMA R-8 TEPW				NLE 2010		

REGION	COLORADO MULTIYEAR EXERCISE SCHEDULE: 2011 (YEAR 2)											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
NORTH CENTRAL/ UASI	Advanced SWAT Courses (IED)	Command & Control of Urban Interface Ops (Structural Company Officer Course) -FIRE	ICS 400 Task Force Drills (Multiple Locations) - IED	IMT Classes (Specific Position Training) - Tornado	Advanced Hazmat Courses (IED)	IMT Classes (Specific Position Training) - Tornado	ICS 400	Advanced Hazmat Courses (IED)	IMT Classes (Specific Position Training) - Tornado	IMT Classes (Specific Position Training) - Tornado	Wild Land Fire Full-Scale Exercise (FIRE)	ICS 400
	Evac. & Re-entry Planning (DHS-007-PROT)	Intro to UC for Multi-Agency & Catastrophic Incidents (DHS-038-RESP) - IED	Policy Group TTX (Tornado)	PIO Warning TTX (Tornado)	Senior Officials Workshop for All-Hazards MGT-312	Resource Mobilization TTX (FIRE)	Incident Commander – WMD (CA-001-RESP) - IED	Incident Commander for High-Rise Ops (DHS-014-RESP) - IED	Policy Group TTX (Tornado)	ICS 300		
	ICS 300	Wild Land Fire TTX (FIRE)			Large Advanced TTX (IED)		Advanced Hazmat Drills (IED)					
NORTH EAST												
NORTH WEST			Western Slope All Hazards Conference									
SOUTH CENTRAL	COOP/COG	250.7 Rapid Assessment	EOC to EOC Communication and TTX	Rampart Dam Orientation	HSEEP	EOC to EOC Communication and TTX	G-191 ICS/EOC Interface	ICS-400	Disaster Shletering for Animals	ICS-300	ICS-300	EOC to EOC Communication and TTX
		Basic Animal Emergency Services		G-362 Emergency Planning for Schools	EOC Exercise							
		EOC TTX		ICS-300	Communication Exercise btw Teller and Park							
		ICS-300										

REGION	COLORADO MULTIYEAR EXERCISE SCHEDULE: 2011 (YEAR 2)											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
SOUTH												
SOUTH EAST												
SOUTH WEST			Western Slope All Hazards Conference									
WEST			Western Slope All Hazards Conference									
SAN LUIS VALLEY	Policy Group Flood TTX (Saguache)						Policy Group Flood TTX (Mineral)					
GOHS									Comm Prep Month		State TEPW	
									State IPW			
CDPS												
CDEM/SEOC	Blizzard TTX/Virtual EOC	DOE Intra-State Energy Emergency F.E.	DOE Inter-State Energy Emergency F.E.	Tornado F.E. / Alternate EOC	Pueblo CSEPP Exercise, Pueblo, CO	Mass-Casualty Drill	Wild Fire Drill	Wild Fire TTX	CEPS/ LEPC Conference	Recovery F.E.	Blizzard Drill	IED Detonation Response Workshop
		CO EM Governor's Conference			Mass-Casualty Workshop				Desert CSEPP Exercise, SLC, UT			
									Earthquake Recovery Workshop			

REGION	COLORADO MULTIYEAR EXERCISE SCHEDULE: 2011 (YEAR 2)											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
CDPHE					Medical Surge Full-Scale Exercise – Statewide [limited by specific region(s)]							
FEDERAL						FEMA Region 8 TEPW						

REGION	COLORADO MULTIYEAR EXERCISE SCHEDULE: 2012 (YEAR 3)											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
NORTH CENTRAL/ UASI	Advanced Hazmat Courses (IED)	Advanced SWAT Courses (IED)	ICS 400	ICS 300	Senior Officials Workshop for All-Hazards MGT-312	ICS 400	Advanced ECMIED Course	Demobilization Unit Leader Training (FIRE)	ICS 300	ICS 300	ICS 400	ICS 400
	COOP Planning (DHS-077-RESP)	ICS 300	Last Tornado TTX (Tornado)	IMT Specific Position Training	IMT Specific Position Training	IMT Specific Position Training	LEPM / LERA		Hospital PIO Course	Tactical Med Team Training	Threat 8	Responder 8
		MCATI Basic	Command & Control of Ops at Natural & Man-Made Disasters (DHS-028-RESP)	IMT Specific Position Training	MCATI Protester Devices	IMT Specific Position Training	Wild Land Fire Recovery TTX (FIRE)	IMT Specific Position Training	Tornado FSE (Tornado)	Public Works TTX (Debris Removal) - Tornado		
	Wild Land Fire FSE AAR (FIRE)		IED FE	IED Drills				Tornado AAR (Tornado)				
NORTH EAST												
NORTH WEST			Western Slope All Hazards Conference									
SOUTH CENTRAL		Basic Animal Emergency Services	ICS-300	Rampart Dam Orientation	Huge EOC ESF Exercise	G-110	ICS-400	Park Cty FSE	ICs-300			EOC to EOC Communication and TTX
			EOC to EOC Communication and TTX	G-362 Emergency Planning for Schools		COOP/COG		Disaster Sheltering for Animals				
						EOC to EOC Communication and TTX		EOC to EOC Communication and TTX				
SOUTH												

REGION	COLORADO MULTIYEAR EXERCISE SCHEDULE: 2012 (YEAR 3)											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
SOUTH EAST												
SOUTH WEST			Western Slope All Hazards Conference									
WEST			Western Slope All Hazards Conference									
SAN LUIS VALLEY	Command and Control/Communications TTX (Regional)						Seminar –Foreign Animal Disease (Saguache)			Seminar – IED/MCI (Alamosa)		
GOHS									Comm Prep Month		State TEPW	
CDPS									State IPW			
CDEM/SEOC	IED Detonation Response TTX	Flood Response & Recovery Drill	Flood Response & Recovery F.E.	Tornado Drill / Alternate EOC	Pueblo CSEPP Exercise, Pueblo, CO	CSEPP National Workshop	Wild Fire F.E.	Pandemic Workshop	CEPC / LEPC Conference			
					Tornado F.E. / Alternate EOC				Pandemic F.E.			

REGION	COLORADO MULTIYEAR EXERCISE SCHEDULE: 2012 (YEAR 3)											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
		CO CDEM Governor's Conference				Wild Fire Drill						
CDPHE												
FEDERAL						FEMA Region 8 TEPW						

DRAFT Statewide IED Exercise Schedule

Year	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
2010		TTX & FSE C&O Mtg		Workshop Series C&O/ IPC				Workshop Series MPC				Workshop Series FPC
	Draft/Revise Plans, Polices and Procedures – Acquire/Organize Resources											
2011				TTX IPC							FSE IPC State TEPW	TTX MPC
	Workshop Series (Statewide) – IED Planning and associated capabilities											
	Draft/Revise Plans, Polices and Procedures – Acquire/Organize Resources											
2012			Drill Series IPC		TTX			Drill Series FPC	FSE MPC		FSE MSEL State TEPW	
			TTX FPC					Drill Series (Statewide) – IED associated capabilities				
2013	Drill Series (Statewide) – IED associated capabilities			FSE FPC	FSE							

KEY	Workshop Events (Purple)	Tabletop Events (Blue)	Drill Events (Yellow)	Full Scale Events (Pink)	Planning Events (Orange)
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ACRONYMS

AAR	After Action Report	HazMat	Hazardous Material
ACAMS	Automated Critical Asset Management System	HERT	Hospital Emergency Response Training
C&GS	Command and General Staff	HSEEP	Homeland Security Exercise and Evaluation Program
CAPTAP	CIKR Asset Protection Technical Assistance Program	ICS	Incident Command System
CBI	Colorado Bureau of Investigations	IED	Improvised Explosive Device
CBRNE	Chemical, Biological, Radiological, Nuclear and Explosive	IP	Improvement Plan
CCP	Citizen Corps Program	IPC	Improvement Planning Conference
CDEM	Colorado Division of Emergency Management	LEPC	Local Emergency Planning Committee
CDFS	Colorado Division of Fire Safety	LPHA	Local Public Health Agency
CDOT	Colorado Department of Transportation	MCI	Mass Casualty Incident
CDPHE	Colorado Department of Public Health and Environment	MMRS	Metropolitan Medical Response System
CDPS	Colorado Department of Public Safety	NIMS	National Incident Management System
CEPC	Colorado Emergency Planning Commission	NIPP	National Infrastructure Protection Plan
CERT	Community Emergency Response Team	PH	Public Health
CI/KR	Critical Infrastructure	PIO	Public Information Office
CIAC	Colorado Information Analysis Center	PIPP	Pandemic Influenza Planning and

			Preparedness
CIP	Critical Infrastructure Protection	PPE	Personal Protective Equipment
Comms	Communications	ROSS	Resource Ordering and Status System
COOP	Continuity of Operations	SEOC	State Emergency Operations Center
CSEPP	Chemical Stockpile Emergency Preparedness Program	SHSGP	State Homeland Security Grant Program
CVM	Colorado Volunteer Medical System	SNS	Strategic National Stockpile
DHS	Department of Homeland Security	TBD	To be determined
DTRS	Digital Truck Radio System	TEP	Training and Exercise Plan
EM	Emergency Management	TEPW	Training & Exercise Plan Workshop
EOC	Emergency Operations Center	TLO	Terrorism Liaison Officer
EOD	Explosive Device Operations	TTT	Train the Trainer
EOP	Emergency Operations Plan	TTX	Tabletop Exercise
ESF	Emergency Support Function	UASI	Urban Area Security Initiative
FE	Functional Exercise	USAR	Urban Search and Rescue
FEMA	Federal Emergency Management Agency	VIPS	Volunteers in Police Service
FSE	Full Scale Exercise	WMD	Weapons of Mass Destruction
GOHS	Governor's Office of Homeland Security		